

MEETING OF THE TEXAS WORKFORCE COMMISSION

DATE

JANUARY 06, 2023

1 Friday, January 6, 2023 2 CHAIRMAN DANIEL: Good morning, everyone. 3 This meeting is called to order. Mr. Trobman. Mr. Trobman 4 already was expecting me to say that. Has anyone signed up for 5 public comment? MR. TROBMAN: Commissioners, good morning. 6 7 We have some folks who would like to address you all when we 8 take up this item, so if you want to introduce that. 9 CHAIRMAN DANIEL: Is this the only item on 10 the agenda today? 11 MR. TROBMAN: We're posted for other items, 12 but I believe this is the only item that-13 CHAIRMAN DANIEL: [Inaudible]. 14 MR. TROBMAN: We have items to bring to you. 15 CHAIRMAN DANIEL: Got it. All right, we'll 16 move to Agenda 3, Strategic Plan for Child Care Workforce. 17 REAGAN MILLER: Good morning, chairman, 18 Commissioner Demerson, and Mr. Serna. For the record, Reagan 19 Miller with the Child Care & Early Learning Division. House Bill 20 619, passed during the 87th Legislature, directed TWC to prepare 21 a Child Care Workforce Strategic Plan, and in developing the 22 agency plan to consider input received from the House Bill 619 23 workgroup. The plan must be submitted every three years to the 24 governor, lieutenant governor, and speaker. You considered this

plan at the December 20th commission meeting, and during that

meeting received input from several public commenters. In response to the public comments, you asked staff to revisit the draft plan and ensure that we are addressing clearly all of the required elements from House Bill 619. We did review the draft plan and have made several revisions to ensure that we're clear on our recommendations and to ensure that we have covered all of the elements outlined in the legislation. In our revisions, we include additional Texas-specific data rather than looking solely at national data since Texas data provides more relevant details. You'll see this on page three of the report where we have data on the labor force, on the number of families with children where all parents are working, and a comparison to the cost of infant care versus the cost of in-state public tuition. We also added in some additional data on the enrollment levels that child care providers currently have as compared to their license capacity and desired capacity. And the legislation asked for recommendations for increasing the compensation for and reducing turnover of child care workers. On page five, you'll see a new section that we've added to provide more background information on the current funding limitations that exist. We note our recognition and support for improvement in child care workers' wages and compensation and reducing turnover, and highlight efforts that TWC has undertaken to assist child care providers. Our recommendations are based upon the current funding structure. This plan lays out the challenges that the

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industry faces based upon the existing business model, and provides a foundation for further policy discussions. We also created a new action item, 1.2.1, on the infant and toddler workforce, which you'll see on page eight. This action item had previously been subsumed within another action item, and since this was a requirement in House Bill 619, we wanted to ensure that we were more clearly addressing this. And on page 16, we also added language to more clearly highlight pay disparities in the child care workforce. I do want to acknowledge the time and energy and dedication of the House Bill 619 workgroup and thank them for their contributions, and in closing, staff seeks direction on the approval of the Child Care Workforce Strategic Plan for submission to the governor, lieutenant governor, and speaker, and permission to make nonsubstantive technical edits if needed.

CHAIRMAN DANIEL: Do you have any questions for Reagan?

COMMISSIONER DEMERSON: None for Reagan.
CHAIRMAN DANIEL: Mr. Trobman.

MR. TROBMAN: Yes. We have a couple of folks here with us, then several on the virtual line. First, Mr. Kaminski, if you want to come up, introduce yourself, who you represent, and go ahead.

TIM KAMINSKI: Good morning. My name is Tim Kaminski, and I am the director and co-owner of the Gingerbread

ECE programs in Fort Bend County. Our family-owned business has been around for 40 years, and we operate seven locations in the Richmond and Rosenberg area. I also served as a member on the PN-3 policy workgroup that created the original recommendations for the Child Care Strategic Plan. As we're all aware, House Bill 619 tasked TWC with developing a strategic plan that included recommendations to improve the quality of the ECE workforce and among other things was to include recommendations to improve and sustain the workforce, provide recommendations for increasing compensation and reducing turnover, and finally, making recommendations for eliminating pay disparities. Although the first draft and now the second draft of the proposed plan included ways to improve TECPDS, ways to provide professional development for staff, ways to improve best practices of the Workforce Boards, and ways to create a pipeline of future ECE workers, those plans did not and do not as far as I'm concerned include recommendations for sustaining the workforce, increasing compensation, and eliminating pay disparities, which in turn, would reduce turnover. If those items are in this second draft, it wasn't clear to me in how that was going to be done. These items were specifically required to be included in the Child Care Strategic Plan and were at the top of the list of the requirements provided by the legislature. The original workgroup developed very specific recommendations on ways to address those issues, however, those recommendations are not being presented

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to you today in the current document. Regardless of an employee's qualifications, as an employer of ECE workers, I cannot increase their compensation without having access to additional revenue sources coming into my program, or having access to other financial programs that will help to compensate those employees. You can't have a plan that wants to improve quality without having a plan to create and support quality compensation. Increasing compensation has to be the top priority of this plan if the intent is to sustain the workforce and reduce turnover. This cannot be achieved by funding other programs that seek to create efficiencies in how ECE programs operate. Our workgroup developed a retention bonus program that addresses that issue. Actually, TWC already has a mechanism in place via the Shared Work program that could be modified to distribute those bonus payments directly to the employees working in the ECE field. These are the types of concrete recommendations that need to be presented to our legislatures this session. Once this strategic plan is approved, it will not be reviewed again for at least three years. The plan needs to include what the legislature asked for and it needs both longand short-term solutions that will have an immediate impact on sustaining and retaining the current ECE workforce. As the plan is written now, the desired changes will not be realized before the current child care crisis worsens. I encourage you to please go back to our original document and review the staff retention

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bonus plan, and reconsider adding that recommendation to this current document. If clarification is needed on how this could be managed through the TWC Shared Work program, I would be happy to provide you with additional information or answer any questions. Thank you.

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MR. TROBMAN: Ms. Kofron.

KIM KOFRON: Good morning, Chairman Daniel and Commissioner Demerson. Thank you for your continued work on the Child Care Workforce Strategic Plan, and we appreciate you and the entire Child Care & Early Learning team work on making revisions since the last meeting on December 20th. For the record, my name is Kim Kofron, the senior director of education for Children at Risk. As I said in my testimony on the 20th, the Texas Workforce Commission is the one agency that best understands the breadth and scope of the complex issues that face child care businesses and employers. The strategic plan lays out the issues that face the child care industry specifically in that new section on child care funding limitations, which explains the money that is currently being invested into our child care center by our federal child care system by our federal government, and also explains how it falls short by serving the needs of the state only serving 12 percent of our children and doesn't adequately support the adequate wages and compensation for the early childhood workforce. The plan even states that there is approximately 60,000 children on

the TWC waiting list. The wait list is a result of three things. Lack of child care providers with available space, lack of early child educators to care for those children, or lack of a high enough reimbursement rates that actually cover the costs to incentive child care providers to care for those children. No matter what combination of those issues, they all boil down to the lack of additional funding to subsidize child care, and that's what's missing from the plan. What is missing is the true recommendations to the Texas legislator, legislature to invest additional dollars to subsidize the child care system, additional dollars to allow child care businesses to pay their staff a self-sustaining wage, additional dollars to allow more families access to high-quality child care without having to pay between 15 and 50 percent of their income on child care. What is missing is the suggestions to the Texas Legislature to continue to explore how we as Texas can support the child care industry so that it can, in fact, do its job of supporting all of the Texas economy. Your strategic plan tells us what you as an agency will be doing over the next few years to support the child care industry. Many of those things you're currently already doing, many of those things we fully support. Unfortunately, those things are not enough. The child care industry needs action now. The Texas Legislature needs your expertise and recommendations to guide their policy decisions that will better support working families and enhance their

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efforts. I'm fearful that a future action, further action does not happen, our child care industry will not be here in the next few years leaving many children without high-quality child care and leaving businesses all over Texas without employees. Thank you for your time.

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MR. TROBMAN: For those virtually, I'm going to call your name. If you can unmute yourself, introduce yourself for the record, and begin. Melanie Rubin.

MELANIE RUBIN: Thank you. I'm Melanie Rubin, director of the North Texas Early Education Alliance. Chairman Daniel, Commissioner Demerson, and Mr. Serna, thank you for this opportunity to speak today, and thank you for taking some time to review the proposed Child Care Workforce Strategic Plan. The plan successfully highlights the child care system's inherent challenges, especially the talent dearth and the inability to hire and retain staff, which has been significantly exacerbated by the pandemic, and which is limiting the system's efficacy and sustainability. The plan effectively uses data to illustrate the economic necessity of child care. The plan effectively articulates that the child care workforce is underpaid but the child care providers don't have the capacity to increase compensation to a living wage. The plan effectively shows that Texas parents are maxed out and cannot afford to pay more. The plan effectively articulates that Texas child care is in crisis. The Texas child care providers are only operating at

about two thirds of their desired capacity. The plan effectively shows that these child care shortages decrease the available openings for parents who need to get back to work. But the plan ineffectively stops there despite the natural conclusion for wage supplementation and public investment. It is not enough to TWC to identify the resources or implement the changes. However, it is up to TWC to recommend that the state do what is needed. We appreciate some of the proposed recommendations which are thoughtful and will have some impact. However, the plan presented today does not do what HB619 intended. It simply does not address the market failure of the child care system and the resulting child care workforce crisis. It falls short and does not create a sustainable plan with meaningful strategies to support and stabilize the child care workforce. We are disappointed that TWC is missing this opportunity to use to inform the development of a sustainable child care system. TWC was given the 619 charge because of your deep understanding, creative problem solving, and comprehensive capabilities in child care. We hope that you will hear from those who are struggling with the system, the parents who need the child care system to work, the child care businesses that need support to stay open, and the employers who need the system to work. We hope that you will acknowledge that the child care system is a market failure and commit to find ways to more meaningfully address this child care workforce crisis. We are all standing

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with you and are happy to do whatever we can to help, but hope we will all work together to meaningfully address the crisis. Thank you.

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MR. TROBMAN: Cynthia Pearson. Ms. Pearson. Patsy Harnage. Ms. Harnage.

PATSY HARNAGE: Hello. Can you guys hear me?
MR. TROBMAN: Yes, we can.

PATSY HARNAGE: Hi. Good morning, commissioners. My name is Patsy Harnage. I'm with Bright Beginnings Child Care in Northwest Austin. We are a Four-Star facility, and we are also an AISD partner pre-K facility. The child care business is in a crisis. There is inadequate funding to cover costs and families can't afford to pay more. The parents in our facility are struggling to pay their fees every month. I have to report half of my CCS families for nonpayment of fees by due dates. Some of these payments are less than a hundred dollars. I am a humanistic provider that comes from humble beginnings, and I feel their struggle so when I have to report them and watch them struggle to pay me so they can't lose their care, I become overwhelmed with sadness. I fear without some form of intervention, the child care facilities will not be able to remain a business. This will impact the entire economy. People can't go to work if they can't find child care. Currently I can't enroll more children in my facility because we can't

staff classrooms. For example, I had to close an infant room. I

can't-I get five to 10 calls a day from parents seeking infant care. It deeply saddens me to turn these families away when I have the capacity. The overhead costs of operating a high-quality facility is very high. There needs to be an effective strategic plan to have a viable workforce. Thank you.

MR. TROBMAN: We can.

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MR. TROBMAN: Thank you. Cassie Camargo?

KASSI CAMARGO: Can you hear me?

KASSI CAMARGO: Good morning, all. My name is Kassandra Camargo, and I am the director of education for Christian Preschool Centers in Lubbock, Texas. We have the blessing of being able to serve families in both the South Plains and Panhandle areas. I personally work in our schools to train and guide our educators and provide top-level training daily to the ever-revolving door of teammates. I want to start by thanking Commissioner Demerson, Chairman Daniel, and Ed Serna for allowing us the time to be heard in regards to House Bill 619. I also would like to thank Allison and the workgroup for the time and effort that was put in to make this strategic plan. After reading through the plan, I do see some items that could be of value to many in our area such as the plan to improve the Texas Infant-Toddler Specialist Network, continued and added support for our team members to be able to further their education, and conducting the cost of quality study rather than just going off the market survey results. I would like to also

mention that I do hear and agree with my peers in regards to the wages needing to be increased for the educators in this field. However, I want to point out that it is more than just the wage itself that deters potential educators from pursuing the private education sector. It is the fact that there isn't enough funds to allocate to benefits such as health care, dental, vision, life insurance, retirement, paid time off, etc. These are benefits that the public sector are able to provide while still paying \$12 an hour. Part of the battle that we are currently facing for an example is the fact that we are losing employees to become substitutes for the public school system because they are able to provide state benefits. These team members that leave don't leave because they want to. They want to be with us and take care of our children and train our children up but without the benefit package and with the lower pay, we can't stand a chance with the inflation being where it is today. Being able to provide benefits in this time is crucial to retaining employees. After reviewing the plan proposed on December 20^{th} and comparing it with the updated plan, I believe the issue is still not addressed. I ask that this be more thoroughly looked at in regards to either wage support or benefits supports for all providers. Thank you for your time.

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MR. TROBMAN: Brooks Jones?

BROOKS JONES: Hi. My name is Brooks Jones.

I'm with Christian Preschool Centers. We have 12 facilities, and

in Lubbock we support about 14 percent of the children that are on CCS. One of the things that I would like to point out is information. The strategic plan is important and is something that you all are going to be going through the next three years. Giving that information to providers so that they can see it is a crucial part of that initiative. I am thankful for the colleagues that spoke up on the plan but they were all workgroup members showing that the lack of transparency to the overall community to understand what's going on, so I'd like that to be easier and more available to the community. Also I'm with them on the workforce wage change. Coming from you all's own quotes on page 14, there's a dollar difference if we accept CCS or don't accept CCS of pay to our people. They get paid a dollar less on average, and to me that's what needs to be part of-that needs to be addressed is I don't see anywhere in here so if I accept government subsidy students, I'm going to be paying my teammates a dollar less, and again we do care for quite a bit of them. We don't, because we do have private pay, but we'd like to see that rate of pay come up. Something also I would love to see in this is care for our teammates. It is hard to get them quality care, and that is part of-they want to be in our systems but they can't get into the CCS on the wait list so would like to see them where we are helping fund them to be able to work in this industry. It's already going to get at SMI. They're going to get qualified, helping them get in there so they can start

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and love working with the children that they're already with.

There's a lot of things that we did find in this plan that we do agree with that will benefit us in the long run but nothing really in the immediate or to cover the difference. That's what we're running into and going from there so thank you for your time. Appreciate it.

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MR. TROBMAN: And finally, Lyn Lucas.

LYN LUCAS: Hello. This is Lyn Lucas.

MR. TROBMAN: Good morning.

LYN LUCAS: Good morning. Thank you so much for the time today. I was lucky enough to be a part of this workgroup and the fabulous team that put so much time and thought and effort into this work. I just-I think that the bottom line is to reiterate that there are some very thoughtful, purposeful, and impactful action items that are a part of this plan but fundamentally we're missing the opportunity to be able to also create a funding plan that would help support the implementation of this work, and it would be a shame to have this much work and time and effort and planning toward and to waste the opportunity to be able to implement something because of a lack of funding to make it practical and sustainable over time. So I don't want to take time reiterating too much that's already been said because it's very duplicative. I think at the end of the day we can see that if we're going to make a difference in being able to impact the industry, that in order

to be able to grow the career and educational pipeline we have 2 to also make sure that we have the funding capability to make it 3 happen. So I encourage the TWC to also take the opportunity to 4 either add to this plan a clear directive to create a funding 5 plan to be able to sustain this over time. Thank you. 6 COMMISSIONER DEMERSON: Les, that's the last 7 person? 8 MR. TROBMAN: Yes, sir. 9 COMMISSIONER DEMERSON: OK. Cynthia Pearson 10 was also on there so she's not available? 11 MR. TROBMAN: Let me see. She may have just 12 come on. OK, great. Ms. Pearson? 13 CYNTHIA PEARSON: Good morning. My 14 apologies. A little-some technical difficulties here this 15 morning. A day in the life in the early childhood field. Cynthia 16 Pearson with Day Nursery of Abilene in West Texas. Thank you 17 again for this opportunity. I don't want to be redundant either 18 but just a couple of thoughts that I had after reading through 19 some things last night and what I've heard this morning, just 20 the snippets but in addition to what you've already heard and 21 seen in the Child Care Workforce Strategic Plan which I believe 22 is very intentional, those recommendations from the workgroup of 23 goals and strategies, I just wanted to add a couple of things. 24 Part of what was included in there is other states have made

some things happen in the early childhood industry and Texas can

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easily follow suit. The cost of quality versus the market survey is critical and has been an important item of discussion of the industry for more than 20 years, and it's time that it becomes a funded priority. That can only help to provide the needed influx of funding I believe. Wage and benefit supports for the early childhood education industry are needed short term as well as long term. Having the early childhood industry as a priority in every workforce area in Texas is critical, and then there's several quotes that come to mind. Dr. Bruce Perry who has worked 30 years as a clinician, researcher, and teacher says that the problem in our society is that we invest in people according to shoe size. There isn't enough funding on the front end. Bill Gates says what happens in the first five years has so much to do how the next 80 will turn out, and these are paraphrasing their quotes. Dr. Pam Schiller who is an author of the Frog Street early childhood curriculum has said what you teach me birth to three is what happens most to me, and what you teach me three to five is what helps me to survive. All of these speak to the importance of investing early in children which equates to financial investments in the early childhood industry and its workforce because workforce in the child care industry is where the rubber meets the road. Finally, the work of Dr. James Heckman who is a distinguished professional at the University of Chicago whose work and expertise is in economics of human development, and that earned him a Nobel Laureate in Economics.

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   He came up with the Heckman Equation which proves that
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   investing, developing, and sustaining early childhood education
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   equals a gain in more capable, productive, and valuable
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   workforce that pays dividends for generations to come. Thank you
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   again for all the time that you have given to look at this
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   critical industry and for listening to those of us that are
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   advocates and working in the trenches every day. We appreciate
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   it.
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                         MR. TROBMAN: Thank you. Commissioners, that
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   brings us to the end of our registered commenters this morning.
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                         CHAIRMAN DANIEL: Thank you, Mr. Trobman.
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   Commissioner Demerson.
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                         COMMISSIONER DEMERSON: Reagan, real quick.
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   Brooks Jones mentioned something about transparency. Did you
   catch the remarks here?
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                         REAGAN MILLER: Yes, sir.
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                         COMMISSIONER DEMERSON: Can you address
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   that?
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                         REAGAN MILLER: Yes. We have provided
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   information to the workgroup members. We've also communicated.
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   We have some stakeholder conference calls where we've
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   communicated information. We've shared information with the
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   boards and of course through our commission meeting posting all
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   of this information online. This plan is posted under the
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   commission meeting action items, and we have a stakeholder web
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page on our website that includes detailed information about the House Bill 619 workgroup, its members as well as the recommendations.

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COMMISSIONER DEMERSON: Thank you. A couple of comments, chairman. First of all, I wanted to thank you, Reagan and Allison and the team for the work that you guys have done for this particular strategic plan. I know it's been a lot of work, a lot of necessary work and work that I know you guys are excited about doing so thank you for that work. Secondly, I wanted to thank the workgroup, Tim, Melanie, Cody, Kim and there's another person that I met with, I can't remember just yet, but we appreciate you guys coming into the office, speaking with us. I think Melanie Rubin as well. The information you guys brought, the passion that you guys bring to the table is something that we appreciate big time, and we don't take that for granted so we appreciate your continued support. And lastly, the employers that are in the child care space, the commissioner representing employers on this side, so we take very seriously your concerns and the issues that you're raising, and we see this as an opportunity to do some things. I'm excited about the report that's been presented. I think, chairman, we took action last week to do a time out, kind of hold back on some things that allowed staff an opportunity to revisit based on the comments that we received, and I appreciate the team going back and actually adding to this report in a way that I think moves

us forward. In my conversations with a number of folks in this space, I look at this report as one that presents a foundation for us, really an opportunity for us to move forward. We're not getting everything that we may want in the report but as you mentioned, it's very transparent and so those recommendations by this workgroup from what I understand are out there and publicly available.

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REAGAN MILLER: Yes, sir.

COMMISSIONER DEMERSON: Those that may speak to a number of different things that may not be in this report but are still out there and available, and I think once this report if approved and it's pushed across the street to the governor, lieutenant governor, and the speaker, then we're in a position to build from that point. There will be probably committee meetings with the bill author and a number of other opportunities for this to go forward. It's a revisit in three years from now but that doesn't mean that we can't address it. We have to wait three years to do anything. I think-not think, I know we have an opportunity to continue this discussion, so I am excited that we continue to raise this issue of child care. We know how important it is. It was important before the pandemic. We saw how important it was or is during the pandemic and even afterwards how important it remains, and so a couple of items, wage support, benefit support, those kind of issues that are primary and foremost of interest to those employers in addition

to some of the other things that are in this House Bill and in this report are things that will be addressed. I think there'll be an opportunity for a lot of discussion to take place as the legislative body convenes, and so I am pleased that we have a report, very pleased that you were able to go back to look at those concerns and again, it may not have everything that the workgroup wanted but it's a workgroup and their recommendations and the agency is pushing forward a report, and my questions initially, and you've answered those questions, where are we satisfying the requirements of House Bill 619, and our staff briefings, it's been affirmative that we are addressing those concerns, and have we included information from the workgroup and taken their input, and the answers are yes in that regard. Again, getting everything-we're not sure that, you know, sometimes you do that, sometimes you don't but I think this allows a real good foundation for those child care employers, those advocates for child care to really go forward in a big, big way, and they'll have the agency's support. As I kind of mentioned the expertise, a lot of it resides with this agency and with a lot of our local Workforce Solutions teams, and we'll be in a position to push this forward in a big, big way, and I'm excited to play a role anywhere I can as the advocate for the employers here in the state, and especially those employers in this particular space. That concludes my remarks.

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CHAIRMAN DANIEL: Well, thank you. Let me add my sincere thank you to the workgroup. The thing about volunteer workgroups is is the pay is great and the hours are better, and we know that. A lot of-clearly a lot of effort went into that, but I also want to thank-and some of them were workgroup members but I want to thank a number of leaders from this early childhood education sector who have come to see me, and not just relative to this report although we've had some really good, robust, I thought really insightful discussions about that but over time I see these folks regularly. That's how you do advocacy. You have a running conversation about what's going on, what's needed. This report really—House Bill 619 sets up the report that really just initiates the discussion. I would encourage and anticipate that some of the folks that represent this industry who come to see me will take their same ideas to the legislature when they convene next week. I think that's a great idea. I think the more in-depth conversation that we can have with the legislature, with each other, with employers in the state, and with others, we will then get to what is the workable solution. I do want to say one thing. We were talking about we don't really revisit this until the three-year mark. My suspicion is that we'll revisit this regularly along the three years before we do this exercise again. I've found that once you commit something to paper, you've committed yourself to updating that when the situation changes, and based on what I've seen

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during my three-year tenure with the Workforce Commission, the situation changes often and rapidly, and we have to be able to react to that. I hope this isn't a document that gets put in a three-ring binder and gets put on a shelf and we don't dust that off until three years have passed. So a lot of discussions that are going to take place, a lot of decision points are going to take place. I hope that leaders from the early childhood education industry are over in the capitol talking about the things that they need. We'll be talking about the things that we can support. This is an important topic. This is an important subject for Texans that probably don't even know it's important to them, and so we'll continue to have those discussions. I appreciate staff, the time that they put in, the revisions that we asked to be made. Commissioner, kind of fell over the Christmas holidays and so staff probably spent some time working that they had probably earmarked for time with family and I'm appreciative of that. Unfortunately, when you're in the public service business, that happens to you sometimes, and so I really do appreciate the time that they put in and all the things that have happened. A lot of work, a lot of work before us, probably more work ahead of us than the work that went in to this strategic plan, and I am looking forward to engaging on that because I think there are some important issues here, and I think we can find some solutions as we move through those. Is there a motion on this particular strategic plan, commissioner?

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                          COMMISSIONER DEMERSON: [Inaudible] mic back
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   up here. I move that we approve the 2023 through 2025 Child Care
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   Workforce Strategic Plan as required by House Bill 619 for
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   submission to the governor, lieutenant governor, and the speaker
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   of the House of Representatives as recommended today by staff.
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                          CHAIRMAN DANIEL: It's been moved. I second
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   it, and that motion passes. All right, thank you. Is there a
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   legislative report today?
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                         MR. SERNA: No, sir, not today.
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                          CHAIRMAN DANIEL: OK. Executive director's
   report?
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                         MR. SERNA: No, sir. I have nothing to
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   report.
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                          CHAIRMAN DANIEL: All right. Is there any
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   other order of business coming before the commission?
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                          COMMISSIONER DEMERSON: None that I'm aware
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   of.
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                          CHAIRMAN DANIEL: None? Is there a motion to
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   adjourn?
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                          COMMISSIONER DEMERSON: I move-is this our
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   first meeting in 2023?
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                          CHAIRMAN DANIEL: It is indeed.
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                          COMMISSIONER DEMERSON: Happy 2023.
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                          CHAIRMAN DANIEL: Happy New Year to
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   everyone.
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COMMISSIONER DEMERSON: Chairman, I move
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   that we adjourn.
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                           CHAIRMAN DANIEL: It's been moved to adjourn
   and I second the motion, and we're adjourned. Thank you.
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